## Joint Audit and Governance Committee - 13 July 2023

Updates on Risk and Opportunity Management

|  | November 2022 update | July 2023 update |
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| Corporate Risks and Opportunities | 12 Risks - No change <br> 4 Opportunities - No change | 14 Risks - Plus 2 <br> 4 Opportunities - No change |
| Service Risks and Opportunities <br> Communities Directorate | 4 Risks - No change <br> 2 Opportunities - No change <br> 5 Risks - No change <br> 6 Risks - No change | N/A |
| Housing <br> Adur Homes <br> Wellbeing | N/A | 3 Risks |
| New Housing \& Communities Directorate <br> Residents Services <br> Community, Capacity \& Resilience <br> Housing, Homelessness \& Prevention | 4 Risks |  |


| Digital, Sustainability \& Resources Directorate |  |  |
| :---: | :---: | :---: |
| Customer, Digital, Waste \& Recycling <br> Financial Services <br> Human Resources/ Organisational Development and Design Legal Services <br> Revenues \& Benefits | 9 Risks - No change <br> 6 Risks - No change <br> 1 Opportunity - No change <br> 6 Risks - No change <br> 4 Risks - Plus 1 <br> 3 Risks - No change | N/A |
| New Sustainability \& Resources Directorate |  |  |
| Finance <br> Legal \& Democratic Services Operations \& Sustainability Technology \& Design | N/A | 5 Risks <br> 1 Opportunity <br> 6 Risks <br> 10 Risks <br> 2 Risks |
| Economy Directorate |  |  |
| Facilities \& Technical Services <br> Major Projects \& Investment <br> Place \& Economy <br> Planning \& Development <br> Leisure | 6 Risks - No change 10 Risks - No change 8 Risks - No change 19 Risks - No change <br> 1 Risk - No change | N/A |


| New Place Directorate | N/A |  |
| :--- | :--- | :--- |
| Place \& Economy |  | 11 Risks |
| Regenerative Development |  | 15 Risks |
| Planning |  | 19 Risks |


| High Risks on Service Risk registers | November 2022 update |  |
| :--- | :--- | :--- |
|  |  |  |
| Housing | $2-$ No change |  |
| Adur Homes 2023 |  |  |
| Financial Services | $2-$ No change |  |
| Legal \& Democratic Services | $4-$ No change | $1-$ Minus 1 |
| Residents Services | 1 | $4-$ No change |
| Regenerative Development | N/A | 0 |


| Risks where assessment score has increased since the |  |
| :--- | :--- |
| last report | Regenerative Development - Estates income - Risk that the Councils fail to meet property income targets <br> which affects the Council funds. Risk increased to High because this year's Budget Plan places a high priority <br> on the disposal of several key sites. The Council needs to ensure that this work is appropriately resourced. <br> Recruitment of staff with the appropriate skills and the use of suitable advisors remains challenging and will <br> remain a priority. |
| Risks where assessment score has reduced since the |  |
| previous report. | Legal \& Democratic Services - Legal Services capacity risk - Risk reduced to Medium Risk from High <br> because Legal Services have successfully recruited candidates and are monitoring workloads. <br> Major Projects - New Monks Farm and Shoreham Airport - Risk that planning applications are not approved <br> and housing and employment land required in the Local Plan is not achieved - Risk reduced to low risk <br> because planning permission granted for additional homes and potential for land to be developed for <br> employment purposes improving. |
| Regenerative Development - Risk that commercial leased out premises are not safe, lawful and compliant |  |
| with requirements. Risk reduced to Low risk because clarity on the risk management approach has been |  |
| achieved with a number of properties being fully passed over to the estates team for management. |  |


| New Risks/Opportunities added since last report or <br> changes to Risk descriptions | Corporate Risk - Risks to service delivery due to staff vacancies and recruitment difficulties - High Risk <br> Corporate Risk - Orchard Housing system and ongoing issues with communications with Academy and other <br> systems - Medium Risk |
| :--- | :--- |
| Risks/Opportunities removed since last report. | Planning - Risk of failure to adopt Worthing Local Plan - Risk removed because Local Plan has now been <br> adopted and no High Court challenge received. <br> Operations \& Sustainability - Risk of failure in the recruitment and retention of HGV drivers/mechanics due to <br> national shortage. Potential impact on the delivery of the alternate weekly refuse and recycling collection <br> service and other waste collection services - Risk removed because of mitigations to resolve pay issues and <br> other methods introduced to resolve recruitment and retention. |

